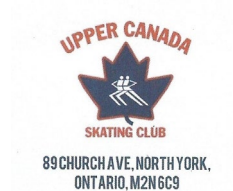


UPPER CANADA SKATING CLUB BY-LAWS

Revised July 2023
Interim Amendments Approved by the Board on November 20, 2023
By-Laws were passed and enacted by Ordinary Resolution of the board on
November 18, 2024



Upper Canada Skating Club
Ontario Corporation Number: 59008
Date of Incorporation: April 1, 1949
Interim Amendments Approved: November 20, 2023

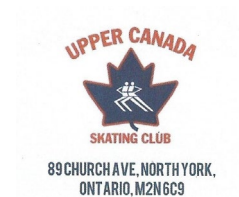
BY-LAWS

PART I GENERAL

1.1 Purpose – These By-Laws relate to the general conduct of the affairs of Upper Canada Skating Club.

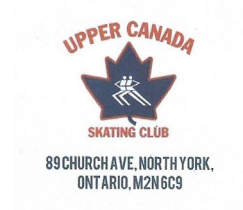
1.2 Definitions – The following terms have these meanings in these By-Laws:

- a) *Act* – Ontario Not-for-Profit Corporations Act, 2010 or any successor legislation.
- b) *Auditor* – a certified individual or public accounting firm appointed by the Board at the Annual Meeting to audit or to conduct a review engagement of the books, accounts, and records of the Club for a report to the Members at the next Annual Meeting in accordance with the Act.
- c) *Board* – the Board of Directors of the Club.
- d) *Club* – Upper Canada Skating Club.
- e) *Date of Notice* - Date of notice will be the date on which receipt of the notice is confirmed verbally where the notice is hand-delivered, electronically where the notice is faxed or emailed, or in writing where the notice is couriered, or in the case of notice that is provided by mail, five (5) days after the date the mail is post-marked
- f) *Days* – days including weekends and holidays.
- g) *Director* – an individual elected or appointed to serve on the Board pursuant to these By-Laws.
- h) *Error in Notice* - The accidental omission to give notice of a meeting of the Board or of the Members, the failure of any Director or Member to receive notice, or an error in any notice which does not affect its substance will not invalidate any action taken at the Meeting.
- i) *Honorary Members* – *Individual(s)* elected at the Annual Meeting of Members as Honorary Members of the Club. Honorary Member(s) shall be exempted from Club dues (but not Skate Canada dues), and shall not vote at meetings. They may have a voice at the Meeting.
- j) *Members* – members of the Club in accordance with this By-Law and who have not ceased to be members and includes Voting Members and Non-Voting Members.
- k) *Officer* – an individual appointed to serve as an Officer of the Club pursuant to these By-Laws.
- l) *Ordinary Resolution* – a resolution passed by a majority of the votes cast on that resolution.
- m) *Skate Canada* - means Skate Canada, a corporation governed by the laws of Canada. It is the sport governing body for figure skating in Canada.



- n) *Skate Ontario* - means Skate Ontario, a corporation governed by the laws of Ontario. It is the sport governing body for figure skating in Ontario.
- o) *Special Resolution* – a resolution passed by not less than two-thirds of the votes cast on that resolution.
- p) *Written Notice* - In these By-Laws, written notice will mean notice which is hand-delivered or provided by mail, fax, electronic mail or courier to the address of record of the individual, Director, Officer, or Member, as applicable.

- 1.3 Registered Office** – The registered office of the Club is be located within the municipality of Toronto.
- 1.4 No Gain for Members** – The Club will be carried on without the purpose of gain for its Members and any profits or other accretions to the Club will be used in promoting its objectives.
- 1.5 Ruling on By-Laws** – Except as provided in the Act, the Board will have the authority to interpret any provision of these By-Laws that is contradictory, ambiguous, or unclear, provided such interpretation is consistent with the objects of the Club.
- 1.6 Conduct of Meetings** – Meetings of Members and meetings of the Board will be conducted in accordance with recognized standards as determined by the Board.
- 1.7 Interpretation** – Words importing the singular will include the plural and vice versa, words importing the masculine will include the feminine and vice versa, and words importing persons will include bodies corporate. Words importing an organization name, title, or program will include any successor organizational name, title, or program.
- 1.8 Affiliations** - The Club is a member of Skate Canada and a member of Skate Ontario. As such, it is bound by and will operate in compliance with the applicable By-Laws, rules, regulations, policies and procedures of Skate Canada and Skate Ontario.



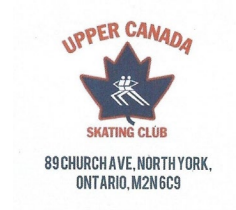
PART II MEMBERSHIP

Membership Dues, Duration and Classes

- 2.1 Membership** - Membership in the Club shall be open to all, irrespective of sex, age, creed or colour provided maximum numbers have not been reached.
- 2.2 Year** - The membership year of the Club will be September 1st to August 31st unless otherwise determined by the Board.
- 2.3 Dues** – Membership (Club Fee) and skating fees will be set by the Board of Directors on an annual basis.
- 2.4 Duration** – Membership duration is accorded on an annual basis as defined in 2.2.
- 2.5 Classes of Membership** – There will be one (1) class of voting membership, the members of which are called “Voting Members” and one (1) class of non-voting membership, the members of which are called “Non-Voting Members”.
- 2.6 Voting Membership** - An individual is automatically deemed to be a Voting Member in any of the following situations:
- a) a Director, for so long as he or she remains a Director
 - b) a Skater who is 18 years of age or older, for the duration of the current Skating Year
 - c) a Parent or Legal Guardian whose child (children) is (are) under the age of 18 and is (are) registered as a Skater(s) with the Club, for the duration of the current Skating Year
- 2.7 Non-Voting Membership** - An individual is automatically deemed to be a Non-Voting Member in any of the following situations:
- a) a Skater who is under 18 years of age for the duration of the current Skating Year
 - b) a Skater who is 18 years of age or older, or a Parent or Legal Guardian whose child (children) is (are) under the age of 18, whose home club is not Upper Canada Skating Club
 - c) An Honorary Member of the Club as defined in 1.2 (i)

Admission and Renewal of Members

- 2.8 Admission of Members** – Any candidate will be issued Membership or renewed as a Member if:
- a) The individual makes an application for membership in a manner prescribed by the Board;
 - b) The individual has paid all required fees (Skate Canada Membership Fee, Club Fee and Skating Fee if applicable) and is a member in good standing of the Club, Skate Canada, and Skate Ontario;
 - c) The individual agrees to uphold and comply with the Club’s governing documents;



- d) The individual meets any other condition of membership determined by the Board;
- e) The individual has met the applicable definition listed in Section 2.5; and Membership in the Club is non-transferable.

2.9 Termination – Membership in the Club will terminate immediately upon:

- a) The expiration of the Member's annual membership unless renewed in accordance with these By-Laws;
- b) The Member fails to maintain any of the qualifications or conditions of membership described in Section 2.8 of these By-Laws;
- c) Resignation by the Member by giving written notice to the Club;
- d) Dissolution of the Club.

2.10 Good Standing - A Member will be in good standing provided that the Member:

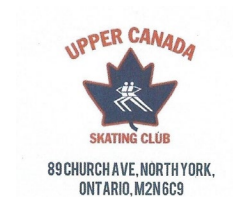
- a) Has not ceased to be a Member of the Club;
- b) Has not been suspended or expelled from membership, or had other membership restrictions or sanctions imposed;
- c) Has complied with the By-laws, policies, and rules of the Club;
- d) Is not subject to a disciplinary investigation or action by the Club, Skate Ontario or Skate Canada, or if subject to disciplinary action previously, has fulfilled all terms and conditions of such disciplinary action to the satisfaction of the Board; and
- e) Has paid all required membership fees (Skate Canada Membership Fee, Club Fee and Skating Fee if applicable) to the Club.

2.11 Cease to be in Good Standing - Members that cease to be in good standing, as determined by the Board will not be entitled to vote at meetings of the Members or be entitled to the benefits and privileges of membership until such time as the Board is satisfied that the Member has met the definition of good standing.

Termination, suspension, expulsion or discipline of a Member pursuant to this By-Law may only be occur if: (i) the relevant Member is given at least fifteen (15) days' written notice of the proposed termination, suspension, expulsion or discipline with reasons; and (ii) the Member is given an opportunity to submit a written statement, not less than five (5) days before the proposed termination, suspension, expulsion or discipline becomes effective, by the person identified in this By-Law with authority to impose the termination, suspension, expulsion or discipline.

2.12 Rights of Voting Membership - A Voting Member in good standing has the following rights and privileges of membership:

- a) to receive notice of, and to attend, all Members' Meetings;
- b) to make or second motions at a Members' Meeting and to speak in debate on motions under consideration in accordance with Call to Order or such rules of order as may be adopted by the Board;
- c) to exercise a vote on matters for determination at Members' Meetings;
- d) may serve on committees of the Club, as invited;
- e) may nominate individuals for election to the Board, in accordance with this By-Law;



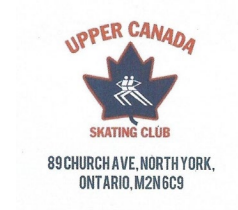
- f) may be nominated, if eligible, to stand for election as a Director of the Club, in accordance with this By-Law;
- g) may participate in the programs and initiatives of the Club, in accordance with such criteria as may be determined by the Board from time to time;
- h) to receive access to minutes of members' meetings.

2.13 Rights of Non-Voting Membership - A Non-Voting Member in good standing has the following rights and privileges of membership:

- a) to receive notice of, and to attend, all Members' Meetings;
- b) may serve on committees of the Club, as invited;
- c) may be nominated, if eligible, to stand for election as a Director of the Club, in accordance with this By-Law;
- d) may participate in the programs and initiatives of the Club, in accordance with such criteria as may be determined by the Board from time to time;
- e) to receive access to minutes of members' meetings;

PART III MEETINGS OF MEMBERS

- 3.1 Annual Meeting** - The Club will hold meetings of Members at such date, time and place as determined by the Board within the Province of Ontario. The Annual Meeting will be held within fifteen (15) months of the last Annual Meeting and within three (3) months of the Club's fiscal year end.
- 3.2 Special Meeting** - A Special Meeting of the Members may be called at any time by Ordinary Resolution of the Board or upon the written requisition of ten percent (10%) or more of the Members for any purpose connected with the affairs of the Club that does not fall within the exceptions listed in the Act or is otherwise inconsistent with the Act, within twenty-one (21) days from the date of the deposit of the requisition.
- 3.3 Participation/Holding by Electronic Means** – Any person entitled to attend a meeting of Members may participate in the meeting by telephonic or electronic means that permits all participants to communicate adequately with each other during the meeting if the Club makes such means available. A person so participating in a meeting is deemed to be present at the meeting. The Directors or Members may determine that the meeting be held entirely by telephonic or electronic means that permit all participants to communicate adequately with each other during the meeting.
- 3.4 Notice** - Written or electronic Notice of Meeting including the date of the Annual Meeting of the Members will be given to all Members in good standing and Directors, at least thirty-five (35) days but not more than fifty (50) days prior to the date of the meeting. Notice will contain a reminder of the right to vote by proxy, a proposed agenda, reasonable information to permit Members to make informed decisions, nominations of Directors, and the text of any resolutions or amendments to be decided.
- 3.5 Waiver of Notice** – Any person who is entitled to notice of a meeting of the Members may waive notice, and attendance of the person at the meeting is a waiver of notice of the meeting, unless the person attends the meeting for the express purpose of objecting to the



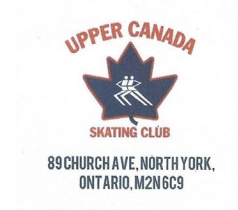
transaction of any business on the grounds that the meeting was not lawfully called in accordance with these By-laws.

- 3.6 Error or Omission in Giving Notice** - No error or omission in giving notice of any meeting of the Members shall invalidate the meeting or make void any proceedings taken at the meeting.
- 3.7 New Business** – Matters of business should be limited to matters properly brought before a Members’ meeting. No other item of business will be included in the notice of the meeting of the Members unless notice in writing of such other item of business, or a Member’s proposal, has been submitted to the Board sixty (60) days prior to the meeting of the Members in accordance with section 56 of the Act. Copies of all such proposals together with copies of any amendments thereto then proposed by the Board and copies of all resolutions put forward by the Board shall be sent to all Members with the agenda and the notice calling an Annual Meeting.
- 3.8 Quorum** – Members representing five percent (5%) of the Members present in person or by proxy will constitute a quorum.
- 3.9 Closed Meetings** – Meetings of Members will be closed to the public except by invitation of the Board or Members attending the meeting, and in accordance with 3.12.
- 3.10 Scrutineers** – At the beginning of each meeting, the Chair may appoint one or more scrutineers who will be responsible for ensuring that votes are properly cast and counted. In cases where a members meeting is conducted electronically, the platform used should include a “scrutineer” mechanism.
- 3.11 Adjournments** - With the majority consent of the Members present and quorum is ascertained, the Members may adjourn a meeting of Members and no notice is required for continuation of the meeting, if the meeting is held within thirty (30) days. Any business may be brought before or dealt with at any adjourned meeting which might have been brought before or dealt with at the original meeting in accordance with the notice calling the same.
- 3.12 Attendance** - The only persons entitled to attend a meeting of the Members are Members, the Directors of the Club, individuals possessing a proxy on behalf of a Member, and others who are entitled or required under any provision of the Act or the articles to be present at the meeting. Any other person may be admitted only if invited by the Chair of the meeting or with the majority consent of the Members present at the meeting or in accordance with 3.9.

Voting at Meetings of Members

3.13 Voting Rights: Members have the following voting rights at all meetings of the Members:

- a) A parent/legal guardian who is a member in accordance with 2.6(c), will be assigned one (1) vote per family;
- b) A Director who is a member in accordance with 2.6(a) and also a skater, is only entitled to one (1) vote at any meeting of members;
- c) A Director who is a member in accordance with 2.6(a) and who is also entitled to be a member in accordance with 2.6(c) will be assigned two (2) votes at any meeting of members;



- d) A skater who is a member in accordance with 2.6(b) and who is also entitled to be a member in accordance with 2.6(c) will be assigned two (2) votes at any meeting of members.

3.14 Proxy Voting – Every Member entitled to vote at a meeting of Members may, by means of a proxy, appoint a proxy holder to attend and vote on behalf of the Member. Each proxy holder may carry a maximum of two (2) votes at the respective meeting.

A proxy must:

- a) Be signed by the Member;
- b) Comply with the format stipulated by the Club; and be submitted to the Club in accordance with the notice of the Member's meeting.

3.15 Determination of Votes – Votes will be determined by a show of hands, orally or electronic ballot, except in the case of elections which require a secret ballot; unless a secret or recorded ballot is requested by a Member. **Voting by mail or by telephonic or electronic means may be used only if the votes may be verified as having been made by members entitled to vote and such that the Club is not able to identify how each member voted.**

3.16 Majority of Votes - Except as otherwise provided in these By-laws, a simple majority of votes will decide each issue. In the case of a tie, the motion will be deemed defeated.

PART IV GOVERNANCE

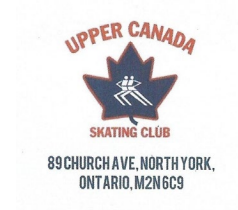
4.1 Composition of the Board

- a) The Board shall consist of five (5) elected Directors with one being an Upper Canada SC Club coach in good standing with Skate Canada.
- b) The Club coach in good standing with Skate Canada is nominated and elected by the membership and has the full rights to speak and vote at meetings of the Board.

4.2 Eligibility of Directors - To be eligible for election as a Director, an individual must:

- a) Be eighteen (18) years of age or older;
- b) Not have been found under the Substitute Decisions Act, 1992 or under the Mental Health Act, 1990 to be incapable of managing property;
- c) Not have the status of bankrupt;
- d) Not be a paid individual of the Club (including administration staff and coaches), with the exception of one (1) registered Skate Canada coach in good standing who will fulfill the requirement as per 4.1 of these By-Laws;
- e) Be a Member of the Club, or become a Member within 10 days of being elected; and
- f) Shall be willing to abide by the policies and By-Laws governing the Club, Skate Canada, and Skate Ontario.

Election of Directors



4.3 Nominations - Any nomination of an individual for election as a Director will:

- a) Include the written consent of the nominee by signed or electronic signature; and
- b) Be submitted to the Board no later than twenty-five (25) days prior to the Annual Meeting. This timeline may be amended by Ordinary Resolution of the Board
- c) There will be no nominations from the floor of the meeting

4.4 Circulation of Nominations - Valid nominations will be circulated to Members at minimum of fourteen (14) days before the meeting.

4.5 Elections – Directors will be elected by majority vote of all Voting Members in good standing at the Annual Meeting. Candidates receiving the most votes will be deemed to be elected for a term of two (2) years as per 4.7 of this By-Law. Elected Directors will take office commencing at the close of the Annual Meeting.

4.6 Election by Acclamation - Where there is a single Person nominated for each vacant position in an election, or where the number of candidates is less than the number of vacant positions, the candidates are deemed to be elected by acclamation.

4.7 Terms of Office:

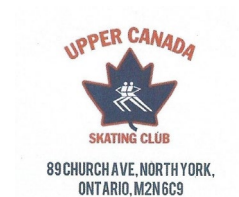
- a) Directors shall serve terms of two (2) years and a maximum of three (3) years, will hold office until they or their successors have been duly elected in accordance with these By-Laws unless they resign or are removed from or vacate their office. After three (3) years, board members will have to be re-elected at the Annual Meeting.
- b) An Elected Director elected to serve a partial term will, upon completion of the partial term, remain eligible to serve the two-year consecutive terms as Elected Director as per 4.7 (a) of this By-Law.

Resignation and Removal of Directors

4.8 Resignation – A Director may resign from the Board at any time by presenting his or her notice of resignation to the Board. This resignation will become effective the date on which the notice is received by the President. When a Director who is subject to a disciplinary investigation or action of the Club resigns, that Director will nonetheless be subject to any sanctions or consequences resulting from the disciplinary investigation or action.

4.9 Vacate Office - The office of any Director will be vacated automatically if:

- a) The Director resigns;
- b) Has been found under the Substitute Decisions Act, 1992 or under the Mental Health Act to be incapable of managing property;
- c) The Director becomes bankrupt;
- d) The Director dies.



- 4.10 Removal** – An elected Director may be removed by Ordinary Resolution of the Members at an Annual Meeting or Special Meeting provided the Director has been given reasonable written notice of, and the opportunity to be present and to be heard at such a meeting. At such a meeting, the Members may, by a majority of vote cast at the meeting, elect a qualified individual in the removed Director's stead for a period ending at the next Annual Meeting.

Filling a Vacancy on the Board

- 4.11 Vacancy** - Where the position of a Director becomes vacant for whatever reason and there is still a quorum of Directors, the Board may appoint a qualified individual to fill the vacancy for a term expiring no later than the close of the next Annual Meeting.

Meetings of the Board

- 4.12 Call of Meeting** – A meeting of the Board will be held at any time and place as determined by the President, or by written requisition of at least 50% of the Directors.
- 4.13 Chair** – The President will be the Chair of all Board meetings unless otherwise designated by the President.
- 4.14 Notice** – Written notice, served other than by mail, of meetings of the Board will be given to all Directors at least seven (7) days prior to the scheduled meeting. Notice served by mail will be sent at least fourteen (14) days prior to the meeting. No notice of a meeting of the Board is required if all Directors waive notice, or if those absent consent to the meeting being held in their absence. If a quorum of Directors is present, each newly elected or appointed Board may, without notice, hold its first meeting immediately following the Annual Meeting of the Club.
- 4.15 Board Meeting With New Directors** – For a first meeting of the Board held immediately following the election of Directors at a meeting of the Members, or for a meeting of the Board at which a Director is appointed to fill a vacancy on the Board, it is not necessary to give notice of the meeting to the newly elected or appointed Director(s).
- 4.16 Quorum** – At any meeting of the Board, quorum will be a majority of the Board of Directors.
- 4.17 Voting** - Each Director, including the President, is entitled to one vote at a meeting of the Board. Voting will be by a show of hands, written, or orally unless a majority of Directors present request a secret ballot. Resolutions will be passed upon a majority of the votes cast being in favour of the resolution. Abstaining voters are not counted in determining a majority. In the event of a tie, the motion will be deemed defeated.
- 4.18 No Alternate Directors** - No person shall act for an absent Director at a meeting of directors.
- 4.19 Closed Meetings** – Meetings of the Board will be closed to Members and the public except by invitation of the Board.
- 4.20 Meetings by Telecommunications** - A meeting of the Board may be held by telephone conference call or by means of other telecommunications technology. Directors who participate in a meeting by telecommunications technology are considered to have attended the meeting.



Duties of Directors

4.21 Standard of Care – Every Director will:

- a) Act honestly and in good faith with a view to the best interests of the Club; and
- b) Exercise the care, diligence, and skill that a reasonably prudent person would exercise in comparable circumstances.

Powers of the Board

4.22 Powers of the Club – Except as otherwise provided in the Act or these By-Laws, the Board has the powers of the Club and may delegate any of its powers, duties, and functions.

4.23 Empowered – The Board is empowered, including but not limited to:

- a) Make policies and procedures or manage the affairs of the Club in accordance with the Act and these By-Laws;
- b) Make policies and procedures relating to the discipline of Members, and have the authority to discipline Members in accordance with such policies and procedures;
- c) Make policies and procedures relating to the management of disputes within the Club and deal with disputes in accordance with such policies and procedures;
- d) Employ or engage under contract such persons as it deems necessary to carry out the work of the Club;
- e) Follow registration procedures, and other registration requirements as determined by Skate Canada;
- f) Enable the Club to receive donations and benefits for the purpose of furthering the objects and purposes of the Club;
- g) Make expenditures for the purpose of furthering the objects and purposes of the Club;
- h) Borrow money upon the credit of the Club as it deems necessary in accordance with these By-Laws; and
- i) Perform any other duties from time to time as may be in the best interests of the Club.

PART V OFFICERS

5.1 Composition - At the first meeting following the Annual Meeting, the Board shall appoint from the Directors, a President, a Vice-President, a Secretary, and a Treasurer each of whom shall be an Officer of the Club. (The office of “President” is deemed to be the same as the office of ‘chair” for the purposes of the Act.)

5.2 Duties - The duties of Officers are as follows:

- a) The President will be the chair of the Board and will preside at the Annual and Special Meetings of the Club and at meetings of the Board unless otherwise designated. The President will be the official spokesperson of the Club and will perform such other duties as may from time to time be established by the Board. In his/her absence, the Vice-President (or another board member if there is no Vice-President) will fill this duty.
- b) The secretary will be responsible for:
 - I. keeping minutes of all meetings of the Club and the Board;



- II. the custody of all records and documents of the Club, except those required to be kept by the Treasurer;
- III. the conduct of the correspondence of the Club;
- IV. the issuance of notices of meetings of the Club and the Board;

If the secretary is absent from any meeting of the Club or the Board, the President will appoint another individual to act as secretary at that meeting.

- c) The Treasurer will, subject to the powers and duties of the Board, ensure that proper accounting records as required by the Act are kept. The Treasurer shall also be responsible for the safe control of all club funds, for preparing and submitting to the Board of Directors on a regular basis an annual budget, arranging for an unaudited or audited financial statement and will perform such other duties as may from time to time be established by the Board. The Treasurer shall deposit all funds of the Club in such banks or other institutions as may be designated by the Board of Directors.

5.3 Delegation of Duties – At the discretion of the Officer and with approval by Ordinary Resolution of the Board, any Officer may delegate any duties of that office to appropriate staff or committee of the Club, or to another Director.

5.4 Removal

- a) The President may be removed by Ordinary Resolution at a meeting of the Members, provided the President has been given notice of and the opportunity to be present and to be heard at the meeting where such Ordinary Resolution is put to a vote. Such a meeting may be combined with a meeting contemplated by, and held in accordance with, Section 4.10.
- b) Officers, other than the President, may be removed from their respective offices as Officers by ordinary resolution of the Board.

5.5 Vacancy - Where the position of an Officer becomes vacant for whatever reason and there is still a quorum of Directors, the Board may, by Ordinary Resolution, appoint a qualified individual to fill the vacancy until the next Annual Meeting.

PART VI BOARD COMMITTEES

6.1 Appointment of Committees - The Board may appoint such committees as it deems necessary for managing the affairs of the Club and may appoint members of committees or provide for the election of members of committees, may prescribe the duties and terms of reference of committees, and may delegate to any Committee any of its powers, duties, and functions.

6.2 Vacancy - When a vacancy occurs on any committee, the Board may appoint a qualified individual to fill the vacancy for the remainder of the Committee's term.

6.3 Removal - The Board may remove any member of any committee.

6.4 Debts - No Committee will have the authority to incur debts in the name of the Club.

6.5 Finance Committee/Chair - This committee shall be responsible for preparing the Club's



annual budget and supervising the finances of the club including the presentation of an independently reviewed annual statement of revenues and expenditures to its members. A

Finance Committee/Chair will only be used when the club membership reaches 1,000 active members or at the Discretion of the Board of Directors.

- 6.6 Nominating Committee** - This committee is responsible for selecting at least a full slate of candidates for election to the Club Board of directors and shall present such a slate to the Board of Directors no later than twenty-one (21) days before an Annual Meeting in a year which an election is to be held. The nominating committee shall consist of a minimum of two (2) members, one (1) from the Board of Directors and one (1) from the membership. Other nominations may be made by any member in good standing by a written submission to the nominating committee at least three (3) days before the Annual Meeting. Each nominee must indicate acceptance in writing prior to the commencement of elections. Nominations from the floor at the Annual Meeting will not be accepted. A Nominating Committee will only be used when the club membership reaches 1,000 active members or at the discretion of the Board of Directors however the rules for nominations still apply.
- 6.8 Membership Committee** - This committee is responsible for promoting and developing membership in the club and for ensuring submission of club and member registrations to Skate Canada. A Membership Committee/Chair will only be used when the club membership reaches 1,000 active members or at the discretion of the Board of Directors.
- 6.9 Skating Programs Committee** - In consultation with the club coaching staff, the committee shall co-ordinate and oversee implementation and delivery of all Skate Canada skating programs including but not limited to CanSkate, CanPowerSkate, Synchronized Skating, STARSkate, Competitive Skate and Talent Identification and Development. Reporting to the skating programs committee is the recreational skating programs sub-committee. A Skating Programs Committee/Chair will only be used when the club membership reaches 1,000 active members or at the discretion of the Board of Directors.

PART VII FINANCE AND MANAGEMENT

- 7.1 Fiscal Year** - Unless otherwise determined by the Board, the fiscal year of the Club will be March 18 to March 17 of the following year.
- 7.2 Bank** - The banking business of the Club will be conducted at such financial institution as the Board may determine.
- 7.3 Disbursements** - All disbursements of club funds shall be by cheque or other auditable document.
- 7.4 Auditors** - The Board will appoint an auditor to audit or conduct a review engagement of the books, accounts, and records of the Club in accordance with the Act. The auditor will be appointed annually. The auditor will not be an employee, Officer, or Director of the Club and must be permitted to conduct an audit or review engagement of the Club.
- 7.5 Annual Financial Statements** – A person designated by the Board of Directors shall make



a review of the financial transactions of the Club each year. The Directors will approve financial statements (evidenced by signature of the President and one or more Directors) of the Club of the last fiscal year of the Club and present the approved financial statements before the Members at every Annual Meeting.

7.6 The Financial Statements – The Financial Statements will include:

- a) The financial statements;
- b) Any further information respecting the financial position of the Club.

7.7 Books and Records - The necessary books and records of the Club required by applicable law will be necessarily and properly kept.

7.8 Property -The Club may acquire, lease, sell, or otherwise dispose of securities, lands, buildings, or other property, or any right or interest therein, for such consideration and upon such terms and conditions as the Board may determine.

7.9 Dissolution - In the event that the club ceases to exist, the net assets from liquidation shall be donated to a charitable organization as voted on by the current Board of Directors.

7.10 Borrowing - The Board may from time to time:

- a) Borrow money on the credit of the Club;
- b) Issue, reissue, sell or pledge debt obligations including bonds, debentures, debenture stock, notes or other like liabilities (whether secured or unsecured) of the Club;
- c) Give a guarantee on behalf of the Club to secure performance of an obligation of any person; and
- d) Charge, mortgage, hypothecate, or pledge all or any currently owned or subsequently acquired real or personal, moveable or immovable property of the Club, including book debts, rights, powers, franchises and undertakings, to secure any debt or liability of the Club.

Remuneration

7.11 No Remuneration - All Directors, Officers and members of Committees will serve their term of office without remuneration (unless approved by at a meeting of Members) except for reimbursement of expenses as approved by the Board.

Conflict of Interest

7.12 Conflict of Interest - A Director, Officer or member of a Committee who has an interest, or who may be perceived as having an interest, in a proposed contract or transaction with the Club will disclose fully and promptly the nature and extent of such interest to the Board or Committee, as the case may be, will refrain from voting or speaking in debate on such contract or transaction, will refrain from influencing the decision on such contract or transaction, and will otherwise comply with the requirements of the Act regarding conflict of interest and any Board approved Conflict of Interest Policy.

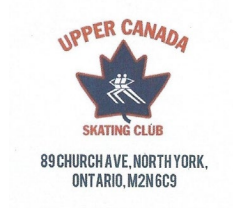
PART VIII AMENDMENT OF BY-LAWS



- 8.1 Right to Submit** - Any member of the Club, in good standing, may propose an amendment to the by-laws of the Club in accordance with section 17(6) and section 56 of the Act.
- 8.2 Interim Amendments** - By-laws may be enacted or amended by a majority vote of the Board of Directors whenever required. Such By-laws or amendments must be presented at the next Members' Meeting for ratification by the members. If they fail to be ratified, they will cease to be effective and may not be re-enacted by the Board of Directors for one calendar year and only after they have been confirmed or confirmed as amended by the members.
- 8.3 Voting of Amendments** - By a simple majority of the voting Members present at a meeting duly called to amend, revise, or repeal these By-Laws.
- a) By Ordinary Resolution of the Board. Any By-Law amendments will be submitted to the Members at the next meeting of Members and the voting Members may confirm, reject, or amend the By-Laws by Ordinary Resolution.
 - b) Proposed amendments will not be accepted from the floor of the meeting.
- 8.4 Effective Date** - By-Laws amendments are effective immediately at the close of the meeting unless otherwise indicated in the amendment motion itself.

PART IX INDEMNIFICATION

- 9.1 Will Indemnify** - The Club will indemnify and hold harmless out of the funds of the Club each Director and any individual who acts at the Club's request in a similar capacity, their heirs, executors and administrators from and against any and all claims, charges, expenses, demands, actions or costs, including an amount paid to settle an action or satisfy a judgment, which may arise or be incurred as a result of occupying the position or performing the duties of a Director or and any individual who acts at the Club's request in a similar capacity.
- 9.2 Will Not Indemnify** - The Club will not indemnify a Director or any individual who acts at the Club's request in a similar capacity for acts of fraud, dishonesty, bad faith, breach of any statutory duty or responsibility imposed upon him or her under the Act. For further clarity, the Club will not indemnify an individual unless:
- a) The individual acted honestly and in good faith with a view to the best interests of the Club; and
 - b) If the matter is a criminal or administrative proceeding that is enforced by a monetary penalty, the individual had reasonable grounds for believing that his or her conduct was lawful.
- 9.3 Insurance** - The Club will, at all times, maintain in force reasonable insurance including Directors and Officers liability insurance.



PART X ADOPTION OF THESE BY-LAWS

- 10.1 Interpretation** – Any question of interpretation of the By-laws, or of any rules or regulations made by the Directors or a Committee shall be decided by a majority vote of the Directors.
- 10.2 Ratification** – These By-Laws were passed and enacted by Ordinary Resolution of the board on **November 18, 2024**.
- 10.3 Repeal of Prior By-Laws** – In ratifying these By-Laws, all prior By-Laws of the Club shall be repealed provided that such repeal does not impair the validity of any action done pursuant to the repealed By-Laws.